

### Multi-Site Leaders Programme 2022

#### Module 1

# Transforming from General Manager to Multi-Site Leader

Wed 30 – Thu 31, March 36 Hours overnight @ Middle Aston

# O Day 1 Wed 30 March

#### 10.00 - Registration

#### 10.30 - Introductions

- Introduction to the 4 impact sessions & their purpose. The ways of learning
- What is the role of an area manager?
- Managing 'Self' Changing the mindset -How to change perspective & develop new behaviours
- 'Value' to the business. The 'Part' you play Leaders & individuals / teams need to understand their value to the business
- Creating credibility in the Role Resilience / lose the old, embracing the new

#### 13.00 - Lunch

#### 14.00 - Afternoon Programme

- Influence Creation & completion of purpose
- Achieving your goals through others recognition
- A strategic approach Clarity of vision
- Memory messaging Ensuring your message sticks!

#### 18.00 - Fireside Chat

19.30 - Dinner

### Day 2 Thu 31 March

#### 07.30 - Breakfast

#### 09.00 - Morning Programme

- What are the key points of difference?
- Multi-site management Key elements
- Time management Prioritisation & task management - Guest delivery
- Don't mistake just ticking the boxes for work meaningful actions
- Dealing with multiple Inputs & outputs

#### 12.30 - Lunch

#### 13.00 - Afternoon Programme

- Being present Understanding the benefits of attending to the now and the following actions.
- Project creation using the content of MSLP 1 select a focus project to be worked on ready for MSLP 2
- Peer group communication mechanics

#### 15.00 - Depart



Module 2

# Watts Leadership?

Mon 18 - Tue 19, April\* 72 Hours overnight @ Middle Aston



10.30 - Registration

#### 11.00 - Morning Programme

- Project focus work Group feedback
- The 'Leading Role' Manager or leader, what's the difference
- The shadow of a leader The different management styles
- Thriving Not just surviving / humility helps
- It's a two-way deal What do you want from your managers
- The emotional balance scales The 'Key Elements' that create the balance between leaders & individuals (teams)
- Trust & empathy The trust bucket & the wheels of empathy
- Behaviour & communication Two-way mirror & the circuit maker or breaker

18.00 - Fireside Chat

19.30 - Dinner



07.30 - Breakfast

#### 09.00 - Morning Programme

- Investing in the Individual & purpose Circle of investment / developing / reducing staff churn levels
- ◆ The true 'value' of creating a 'culture'
- Great teams have great leaders Understanding 'Team Dynamics'
- Purpose & engagement through vision Guest delivery
- Optimising performance through motivation feelings overpower thought
- Working towards the vision via the agreed objectives
- Leading under pressure!
- Project focus work ready for MSLP 3



Module 3

# Wired for Communication

Tue 19 - Wed 20, April\*
72 Hours overnight @ Middle Aston

\*Modules run sequentially

Day 2 Tue 19 April

- Project focus work Group feedback
- Communication is a circuit that has to be treated with respect
- Communication makes or breaks a relationship The 'Earthing Wire' – Respect & listen
- Managing expectations Up & down / confident when saying no!
- Resisting overload Managing the potential overload situations – Guest delivery
- Sender satisfier or recipient considerate? -How to communicate, written (e-mail / text / whatsApp)
- Influencing via communication Tell / sell, positive / negative
- How to deliver feedback effectively
- Look for success Recognition is so powerful and costs nothing
- 18.00 Fireside Chat
- 19.30 Dinner

Day 3 Wed 20 April

- 07.30 - Breakfast

09.00 - Morning Programme

- Communication A two-way process that can make or break a team, engage / listen / tone
- What are the best methods of communication for multi-unit management – multi levels
- Asking for help Humility, a great asset when manging people
- Networking Creating empathy
- Presenting You audience, preparation & structure, knowledge & confidence
- Project focus work ready for MSLP 4

16.00 - Depart



Module 4

# Charged & Ready

Tue 24 – Wed 25 May
36 Hours overnight @ Middle Astor



10.00 - Registration

#### 10.30 - Morning Programme

- Project focus work Group feedback
- Change is a constant Perception of what & when it should happen
- Change Taking the individuals / team with you. communication (Why)
- Appreciating 'you' creation of confidence
- Personal challenge Invest in you / decision making
- Be Prepared Planning, process and communication, key for confidence

13.00 - Lunch

#### 14.00 - Afternoon Programme

- Effective meetings Your platform How to plan & run a meeting with your people that has the desired impact and outputs.
- Building your skills to deal with challenge P/L, HR, Marketing
- Checking your behaviours Your personal plan for the future - Process & passion – Ensure you have the balance in place

18.00 - Fireside Feedback

19.30 - Dinner

## O Day 2 Wed 25 May

07.30 - Breakfast

#### 09.00 - Morning Programme

- It's challenging Driving personal performance
   & creating aspiration
- Recruitment & succession planning –
   People are your most valuable asset. The besipractice tools / profiling
- When to be objective Using the HR tools at hand – Guest delivery
- Interpreting large data Action plans Guest delivery

12.30 - Lunch

#### 13.00 - Afternoon Programme

- What does success look and more importantly feel like?
- Now go and feel this success!

15.00 - Depart